

**WAGAIT SHIRE COUNCIL BUDGET 2020-21 & LONG TERM PLAN 2020-2025**

| Account Name                                  | 2019/20 (Actual)  | 2020-21<br>1.80%  | 2021-22<br>5.50%  | 2022-23<br>6.50%  | 2023-24<br>5.50%  | 2024-25<br>5.50%  | Notes  |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--|
| Projected annual increase to rates            |                   |                   |                   |                   |                   |                   | Projected annual increase to rates                           |
| <b>OPERATIONAL INCOME</b>                     |                   |                   |                   |                   |                   |                   |  |
| RATES   | \$ 233,297        | \$ 237,631        | \$ 250,653        | \$ 266,916        | \$ 281,585        | \$ 297,061        |  |
| WASTE MANAGEMENT                              | \$ 117,800        | \$ 119,931        | \$ 126,507        | \$ 130,437        | \$ 137,611        | \$ 145,180        |  |
| OPERATING GRANTS                              | \$ 293,151        | \$ 294,895        | \$ 294,895        | \$ 294,895        | \$ 294,895        | \$ 294,895        | DLGHCD, FAA,   |
| CONTRACTS, FEES and CHARGES                   | \$ 128,783        | \$ 110,205        | \$ 123,000        | \$ 129,850        | \$ 137,250        | \$ 143,690        | DIPL, PAW, NAAJA, CDP  |
| RENTAL INCOME                                 | \$ 7,000          | \$ 11,200         | \$ 11,385         | \$ 11,730         | \$ 11,895         | \$ 11,895         |  |
| MISC INCOME                                   | \$ 13,000         | \$ 15,000         | \$ 10,000         | \$ 10,000         |                   |                   | Interest on reserves   |
| Equipmt - sold/traded                         |                   | \$ 30,000         | \$ 25,000         | \$ -              | \$ -              | \$ -              | CEO vehicle 2020-21 / Works vehicle 2021-22                  |
| <b>TOTAL OPERATIONAL INCOME</b>               | <b>\$ 793,031</b> | <b>\$ 818,862</b> | <b>\$ 841,440</b> | <b>\$ 843,828</b> | <b>\$ 863,236</b> | <b>\$ 892,721</b> |  |
| <b>OPERATIONAL EXPENSES</b>                   |                   |                   |                   |                   |                   |                   |  |
| Superannuation Expenses                       | \$ 36,890         | \$ 39,528         | \$ 44,385         | \$ 48,352         | \$ 48,352         | \$ 48,352         |  |
| Wages & Salaries                              | \$ 362,692        | \$ 357,679        | \$ 373,137        | \$ 391,668        | \$ 399,219        | \$ 400,310        | Pay increases for staff to Award Level (2-4%)                |
| Training, safety, uniforms                    | \$ 5,000          | \$ 8,000          | \$ 8,000          | \$ 8,000          | \$ 8,000          | \$ 8,000          |  |
| Total Recruitment & Relocation costs          | \$ 3,810          | \$ 1,000          | \$ 4,000          | \$ 1,000          | \$ 1,000          | \$ 1,000          |  |
| <b>EMPLOYMENT Subtotal</b>                    | <b>\$ 408,392</b> | <b>\$ 406,207</b> | <b>\$ 429,522</b> | <b>\$ 449,020</b> | <b>\$ 456,571</b> | <b>\$ 457,662</b> |  |
| Office Expenses                               | \$ 51,427         | \$ 45,060         | \$ 60,370         | \$ 56,192         | \$ 57,069         | \$ 55,082         | Election expenses in 2021-22                                 |
| Insurance                                     | \$ 33,720         | \$ 42,195         | \$ 46,414         | \$ 48,039         | \$ 49,720         | \$ 51,460         | Insurance costs increase of 25% pa in 2020-21, then 10%      |
| Accounting/Bookkeeping/Audit                  | \$ 18,403         | \$ 18,500         | \$ 19,147         | \$ 19,817         | \$ 20,511         | \$ 21,229         |  |
| <b>ADMINISTRATION Subtotal</b>                | <b>\$ 103,550</b> | <b>\$ 105,755</b> | <b>\$ 125,931</b> | <b>\$ 124,048</b> | <b>\$ 127,300</b> | <b>\$ 127,771</b> |  |
| Contracts & Materials                         | \$ 2,500          | \$ 2,500          | \$ 2,575          | \$ 2,660          | \$ 2,744          | \$ 2,840          |  |
| Community Activities and Events               | \$ 5,643          | \$ 7,000          | \$ 7,090          | \$ 7,185          | \$ 7,285          | \$ 7,510          | Australia Day, ANZAC Day, Territory Day, Seniors, etc        |
| Waste Management                              | \$ 83,744         | \$ 82,000         | \$ 84,870         | \$ 84,870         | \$ 84,870         | \$ 84,870         | Contract 2018-2021; increase by CPI from 2022                |
| Environmental Services Management             | \$ 7,335          | \$ 12,750         | \$ 13,120         | \$ 13,500         | \$ 13,895         | \$ 14,831         | Animal, Fire, Weeds, Pest, Water Management                  |
| <b>EVENTS &amp; SERVICES Subtotal</b>         | <b>\$ 99,222</b>  | <b>\$ 104,250</b> | <b>\$ 107,655</b> | <b>\$ 108,215</b> | <b>\$ 108,794</b> | <b>\$ 110,051</b> |  |
| <b>ELECTED MEMBERS</b>                        | <b>\$ 2,000</b>   | <b>\$ 9,433</b>   | <b>\$ 11,933</b>  | <b>\$ 11,933</b>  | <b>\$ 11,933</b>  | <b>\$ 11,933</b>  | 14.5% of base rate set by Minister                           |
| <b>VEHICLES PLANT R&amp;M</b>                 | <b>\$ 48,343</b>  | <b>\$ 70,625</b>  | <b>\$ 66,140</b>  | <b>\$ 84,305</b>  | <b>\$ 85,641</b>  | <b>\$ 85,835</b>  | Roads, Facilities, Vehicles, Plant + Minor capital works     |
| <b>TOTAL OPERATIONAL EXPENSES</b>             | <b>\$ 661,507</b> | <b>\$ 696,270</b> | <b>\$ 741,181</b> | <b>\$ 777,521</b> | <b>\$ 790,239</b> | <b>\$ 793,252</b> |  |
| <b>OPERATIONAL SUMMARY</b>                    |                   |                   |                   |                   |                   |                   |  |
| <b>TOTAL OPERATIONAL INCOME</b>               | <b>\$ 793,031</b> | <b>\$ 818,862</b> | <b>\$ 841,440</b> | <b>\$ 843,828</b> | <b>\$ 863,236</b> | <b>\$ 892,721</b> |  |
| <b>TOTAL OPERATIONAL EXPENSES</b>             | <b>\$ 661,507</b> | <b>\$ 696,270</b> | <b>\$ 741,181</b> | <b>\$ 777,521</b> | <b>\$ 790,239</b> | <b>\$ 793,252</b> |  |
| <b>Net Cash Surplus / Deficit</b>             | <b>\$ 131,524</b> | <b>\$ 122,592</b> | <b>\$ 100,259</b> | <b>\$ 66,307</b>  | <b>\$ 72,997</b>  | <b>\$ 99,469</b>  | Note FAA Roads unexpended funds approx +\$58,000             |
| Depreciation Costs                            | \$ 152,788        | \$ 152,788        |                   |                   |                   |                   | Estimated based on 2019; pending new evaluation              |
| <b>Operating Budget Surplus / Deficit</b>     | <b>-\$ 21,264</b> | <b>-\$ 30,196</b> | <b>\$ 100,259</b> | <b>\$ 66,307</b>  | <b>\$ 72,997</b>  | <b>\$ 99,469</b>  | Deficit approx 19% of depreciation (81% reserved) in 2020-21 |
| <b>MAJOR PROJECTS SUBJECT TO FUNDING</b>      |                   |                   |                   |                   |                   |                   |  |
| Bike Path Extension WTR - Eastside            | \$ 300,000        |                   |                   |                   |                   |                   | Subject to grant funding - \$0.3M                            |
| Black Spot Roads - Culvert barriers           | \$ 200,000        |                   |                   |                   |                   |                   | Subject to grant funding - \$0.2M                            |
| SPG Infrastructure (Chambers/Library upgrade) | \$ 200,000        |                   |                   |                   |                   |                   | Subject to grant funding - \$0.2M                            |
| Reseal/resheet all roads                      |                   |                   | \$ 3,000,000      |                   |                   |                   | Subject to grant funding - \$2.5 M                           |
| <b>Total Major Capital Grants Expenses</b>    | <b>\$ 700,000</b> |                   |                   |                   |                   |                   |  |
| Capital funding introduced                    | \$ 522,889        |                   | \$ 2,500,000      |                   |                   |                   |  |
| Reserves brought forward                      | \$ 150,000        |                   | \$ 500,000        |                   |                   |                   |  |

| SPECIAL PURPOSE CAPITAL & PROJECT GRANTS (SECURED) |                   |                   |                  |                  |                   |  |
|--|-------------------|-------------------|------------------|------------------|-------------------|--|
| Account Name                                       | 2019-20           | 2020-21           | 2021-22          | 2022-23          | 2023-24           | 2024-25  |
| <b>INCOME</b>                                      |                   |                   |                  |                  |                   |  |
| Australia Day                                      | \$ 2,000          | \$ 2,000          | \$ 2,000         | \$ 2,000         | \$ 2,000          | \$ 2,000   |
| Seniors Month                                      | \$ 1,500          | \$ 2,000          | \$ 1,500         | \$ 1,500         | \$ 1,500          | \$ 1,500   |
| Youth Vibe   | \$ 2,000          | \$ 2,000          | \$ 2,000         | \$ 2,000         | \$ 2,000          | \$ 2,000   |
| Youth QRS  | \$ 2,000          | \$ 2,000          | \$ 2,000         | \$ 2,000         | \$ 2,000          | \$ 2,000   |
| Youth Week   | \$ 2,000          | \$ 2,000          | \$ 2,000         | \$ 2,000         | \$ 2,000          | \$ 2,000   |
| Dog Pound C/F                                      | \$ 28,470         |                   |                  |                  |                   |  |
| Water Tank C/F                                     | \$ 7,800          |                   |                  |                  |                   |  |
| R2R 2016-20  | \$ 125,000        |                   |                  |                  |                   |  |
| R2R 2021-24 C/F                                    |                   | \$ 25,111         | \$ 25,111        | \$ 25,111        | \$ 25,111         |  |
| LRCI 2020-21                                       |                   | \$ 25,111         |                  |                  |                   |  |
| SCALE 2020-21                                      | \$ 100,000        |                   |                  |                  |                   |  |
| Unspent funds carried forward                      |                   | \$ 261,270        |                  |                  |                   |  |
| <b>Total Special Purpose Grants Income</b>         | <b>\$ 270,770</b> | <b>\$ 321,492</b> | <b>\$ 34,611</b> | <b>\$ 34,611</b> | <b>\$ 109,944</b> | <b>\$ 9,500</b>                                      |
| <b>EXPENSES</b>                                    |                   |                   |                  |                  |                   |  |
| Australia Day                                      | \$ 2,000          | \$ 2,000          | \$ 2,000         | \$ 2,000         | \$ 2,000          | \$ 2,000   |
| Seniors Month                                      | \$ 1,500          | \$ 1,500          | \$ 1,500         | \$ 1,500         | \$ 1,500          | \$ 1,500   |
| Youth Vibe   | \$ 2,000          | \$ 2,000          | \$ 2,000         | \$ 2,000         | \$ 2,000          | \$ 2,000   |
| Youth QRS  | \$ 2,000          | \$ 2,000          | \$ 2,000         | \$ 2,000         | \$ 2,000          | \$ 2,000   |
| Youth Week   | \$ 2,000          | \$ 2,000          | \$ 2,000         | \$ 2,000         | \$ 2,000          | \$ 2,000   |
| Dog Pound Exp                                      | \$ 4,000          | \$ 26,470         |                  |                  |                   |  |
| Watertanks at Cloppenburg Park                     |                   | \$ 7,800          |                  |                  |                   |  |
| Wagait Welcome & Community signage                 |                   | \$ 10,000         |                  |                  |                   |  |
| Sportsground/BMX/playground upgrade                |                   | \$ 50,000         |                  |                  |                   |  |
| Access upgrades for green/hard waste               |                   | \$ 20,000         |                  |                  |                   |  |
| Strategic Planning                                 |                   | \$ 10,000         |                  |                  |                   |  |
| Activate Wagait & 25 Yr Celebrations               |                   | \$ 12,500         |                  |                  |                   |  |
| R2R 2020 - Cox Dr floodway                         |                   | \$ 100,000        |                  |                  |                   |  |
| R2R 2020 - Erickson Cres reseal                    |                   | \$ 25,000         |                  |                  |                   |  |
| R2R 2021-24  |                   |                   |                  |                  | \$ 100,444        |  |
| <b>Total Special Purpose Grants Expenses</b>       | <b>\$ 13,500</b>  | <b>\$ 271,270</b> | <b>\$ 9,500</b>  | <b>\$ 9,500</b>  | <b>\$ 109,944</b> | <b>\$ 9,500</b>                                      |
| <b>Net Cash Surplus / deficit</b>                  | <b>\$ 257,270</b> | <b>\$ 50,222</b>  | <b>\$ 25,111</b> | <b>\$ 25,111</b> | <b>\$ -</b>       | <b>\$ -</b>  |
|  |                   |                   |                  |                  |                   | Inc c/fwd R2R \$25,111 (2021-2024) and LCRI \$25,111 |

|                                 | 2019-20             | 2020-21             |
|---------------------------------|---------------------|---------------------|
| <b>Total Income</b>             | <b>\$ 1,063,801</b> | <b>\$ 1,140,354</b> |
| <b>Total Expenses</b>           | <b>\$ 675,007</b>   | <b>\$ 967,540</b>   |
| <b>Surplus/Deficit</b>          | <b>\$ 388,794</b>   | <b>\$ 172,814</b>   |
| <b>Liabilities (Grants) C/F</b> | <b>\$ 257,270</b>   | <b>\$ 50,222</b>    |
| <b>Reserved</b>                 | <b>\$ 131,524</b>   | <b>\$ 122,592</b>   |

**Budget Assumptions 2020-21**

- > Rates and waste services income increase of 1.8%
- > Contracts are maintained at current levels
- > Interest income is reduced overall by 35%
- > Operational and project grants are maintained to support wage increases
- > Capital grants are secured for major infrastructure and building projects

**Strategic Budget Initiatives 2020-21**

- > Increased investment to waste management and access road upgrades = sustainability & stability
- > Investment to community service programs; Library, Sport & Recreation = community advocacy & wellbeing
- > Investment to community signage, planning and placemaking = increased community resilience & wellbeing
- > Staff training and wages increased to comply with LG Award = team confidence, capability & stability
- > Investment to strengthen WHS & public risk management = decreased liability

**R&M Minor Capital Works 2020-21**

- > Guttering to workshop shed \$ 2,000
- > Fencing and signage at Green Waste and Hard Waste \$ 5,000
- > Dog Management \$ 5,000
- > Sportsground signage and upgrades \$ 2,000
- > Roads signage \$ 2,000